

GENERAL FUND

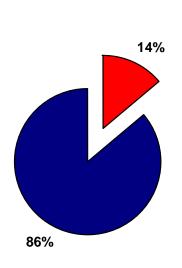
FIRE

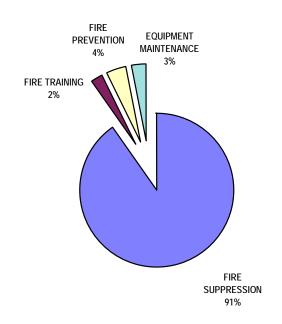
Ron Mattiussi - Director of Planning & Corporate Services Gerry Zimmermann - Fire Chief

Percent of General Fund Operating

Division Summary

Fire Protection = \$8.6 Million



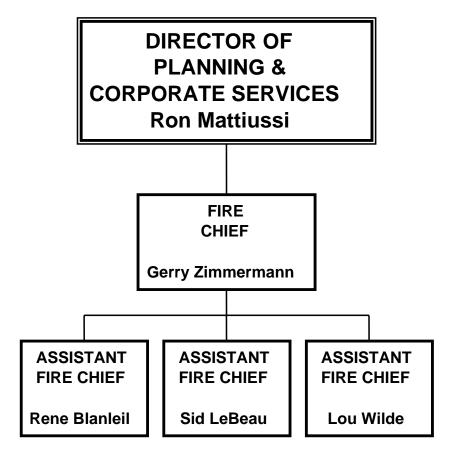


General Fund Operating = \$62.4 Million

Department Overview

| Taxation Expenditures | Revised Adopted 2004 | Financial Plan 2005 | Change from Prior Year | Percent Change |
|----------------------------|----------------------|------------------------|---------------------------|-------------------|
| Net Operating Capital | 8,262,022 115,000 | 8,609,066 50,600 | 347,044 (64,400) | 4.2% -56.0% |
| Total Taxation Expenditure | 8,377,022 | 8,659,666 | 282,644 | 3.4% |
| Authorized Positions | 103.8 | 103.8 | 0.0 | 0.0% |

ORGANIZATIONAL CHART





DEPARTMENT GOALS

To provide realistic and effective fire protection and public safety services to all areas of the City of Kelowna. This includes fire prevention, fire safety inspections, fire control and/or suppression.

CURRENT YEAR STRATEGIC OBJECTIVES

FINANCE

- 1. Re-institute management succession plan for new candidates.
- 2. Recommend plans for the development of a Fire Training Centre.
- 3. Review firefighting procedures in the north end of the city and recommend changes/revisions.
- 4. Review fire station locations.
- 5. Initiate a platoon inspection self-orientation program.
- 6. Implement changes from the review of the Prevention Branch.
- 7. Continue to provide officers and firefighters the tools to increase accountability and acceptance of responsibility.

FACILITIES/EQUIPMENT/TECHNOLOGY

- 1. Review technology improvements for the fire inspection program.
- 2. Participate in a regional radio communication study for radio narrow band spacing.
- Continue to expand on computer training for officers and firefighters re: FDM, training and system logs.
- 4. Replacement of 1989 Mack fire engine (carry over from 2004).
- 5. Retrofit for SCBA Rapid Intervention Team (fire-fighter rescue).
- 6. On-going monitoring regarding equipment maintenance.

PARTNERSHIPS

- Continue to perfect incident command and accountability systems with all regional departments.
- 2. Train Regional Fire Departments in the use of FDM over the internet.
- 3. Provide level 300 training for the participants of the Emergency Operations Control group.

RESEARCH AND DEVELOPMENT

- 1. Review FDM software modules for the fire service that we are not utilizing.
- 2. Review the vehicle laptop computer uses and requirements.
- 3. Two students in Fire Officer II for Platoon Captain qualification.
- 4. Six to eight new volunteers taking basic training.
- 5. Live fire training for paid staff at North Okanagan Regional District.
- 6. Continue increased HazMat training to technician level.
- 7. Implement a new Emergency Plan binder with updated guidelines for the individual positions in the Emergency Operations Centre.

IMAGE

1. Conduct an outdoor exercise between the Regional Plan, School District and the Interior Health Association.

Department ID Section Descriptions

ADMINISTRATION

The Fire Department goal provides realistic and effective fire protection and public safety services to all areas of the City of Kelowna. This includes fire prevention, fire safety inspections, fire control and/or suppression.

FIRE SUPPRESSION

There are 101 full time fire fighting & dispatch personnel and 70 paid-on-call volunteers.

In 2003 the Department responded to 2,651 structural, vehicle, alarms, chimney fires; 672 motor vehicle accidents; 3,077 medical first responder calls; and a number of rescue and hazardous material incidents - totaling 6,400 responses for 2003. The Department's full-time personnel promote public safety year-round, through fire inspections and public education programs. Trained volunteer firefighters contribute greatly to emergency efforts in outlying areas of the City.

FIRE TRAINING

There are two full time staff involved with training and safety.

FIRE PREVENTION

The fire prevention section provides public education programs and fire inspection services throughout the city.

EQUIPMENT & BUILDING MAINTENANCE

The Kelowna Fire Department operates from seven fire stations located strategically throughout the City. Each has a full compliment of modern, up-to-date vehicles and equipment.

PROVINCIAL EMERGENCY PROGRAM

The Kelowna Fire Department spearheads the Central Okanagan Regional Emergency Plan. Participating local governments include: Kelowna, Lake Country, Peachland and the Central Okanagan Regional District. This plan is designed to assist emergency personnel in responding quickly and effectively to potential disasters such as wildfires, earthquakes, chemical spills, plane crashes, floods, landslides or major storms. The activation of the plan provides a concentrated assessment and decision-making body that is best able to utilize all available resources within the Central Okanagan Regional District. The plan also provides guidelines for recovery after an emergency. Representatives from each local government as well as fire, police, health care, public works and transportation and emergency social services meet regularly to fine-tune and practice the plan. Fire department personnel meet with neighborhood and community groups to explain the emergency plan, and educate the public about emergency preparedness.

PERFORMANCE MEASURES

| | | | Revised Adopted | Financial Plan |
|----------|---------------------------|-------------|-----------------|----------------|
| PROGRA | M INPUT MEASURES | Actual 2003 | 2004 | 2005 |
| 101 | ADMINISTRATION | (98,670) | (86,018) | (122,724) |
| 103 | FIRE SUPPRESSION | 7,181,915 | 7,511,015 | 7,870,808 |
| 105 | FIRE TRAINING | 174,980 | 208,227 | 216,242 |
| 106 | FIRE PREVENTION | 276,966 | 345,972 | 360,318 |
| 107 | EQUIPMENT MAINTENANCE | 239,057 | 255,008 | 260,781 |
| 108 | BUILDING MAINTENANCE | 16,036 | 22,710 | 22,710 |
| 109 | EMERGENCY PROGRAM | (9,387) | 5,108 | 931 |
| Total Ne | et Operating Expenditures | 7,780,897 | 8,262,022 | 8,609,066 |

PERFORMANCE MEASURES

| | | Estimated | Proposed |
|--|-------------|-----------|----------|
| | Actual 2003 | 2004 | 2005 |
| | | | |
| PROGRAM OUTPUTS | | | |
| | | | |
| | | | |
| | | | |
| PROGRAM OUTCOMES | | | |
| % of calls where the response was less than 6 minutes | 67.7% | 68.3% | 65.0% |
| % of building fire inspections according to City schedule | 69.4% | 44.1% | 50.0% |
| | | | |
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| EFFICIENCY MEASURES | | | |
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| CUSTOMER SATISFACTION | | | |
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| WANGE OF THE PARTY | | | |
| INNOVATION AND LEARNING | | | |
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FIRE SUMMARY

REVENUES / EXPENDITURES BY CATEGORY

| | | ACTUAL 2003 | REVISED ADOPTED 2004 | FINANCIAL PLAN 2005 |
|--|----------------|----------------|----------------------------|---------------------------|
| REVENUE | | | | |
| FEES AND CHARGES | | (39,784) | (40,320) | (40,320) |
| OTHER REVENUE | | (4,628,724) | (732,228) | (1,503,614) |
| TRANSFERS FROM FUN | DS | (227,851) | | (180,000) |
| | | | | |
| · | arge Funds | (227.054) | | (400,000) |
| · | | | | (180,000) |
| TOTAL REVENUE | | (4,896,359) | (772,548) | (1,723,934) |
| EXPENDITURES | | | | |
| SALARIES & WAGES | | 8,779,004 | 8,005,208 | 8,406,830 |
| INTERNAL EQUIPMENT | | 70,696 | 47,149 | 51,049 |
| MATERIAL & OTHER | | 2,968,443 | | 713,060 |
| REVENUE FEES AND CHARGES (39,784) (40,320) (732,228) (1,50) (180,320) (1,50) | 1,012,061 | | | |
| | 2 | | | |
| | 3 | 600 000 | 150,000 | 150,000 |
| |) Funds | | | 150,000 |
| • • | | , | , | , |
| Accumulated Surplus | | | | |
| TOTAL EXPENDITURE | S | 12,677,255 | 9,034,570 | 10,333,000 |
| NET OPERATING EXP | ENDITURES | 7,780,897 | 8,262,022 | 8,609,066 |
| | RES | | | |
| - | 250 | • | | 50,600 |
| OTHER FUNDING SOUR | CES | 131,246 | 592,500 | 639,440 |
| GROSS CAPITAL EXP | ENDITURES | 161,346 | 707,500 | 690,040 |
| NET OPERATING & CA | APITAL EXP. | 7,942,243 | 8,969,522 | 9,299,106 |
| AUTHORIZED F.T.E. POS | SITIONS | | | |
| | RUDGETED ETE'S | ACTUAL | | FINANCIAL PLAN |
| | | | | 2005 |
| | | | | 103.0 |
| - | 0.7 | 0.9 | 0.8 | 0.8 |
| Contract | | | | |

| | Description of Program Changes | 2005 Gross Cost Change | 2005 Net Impact | 2005 FTE |
|--|---|--|--|----------|
| 1) 2) 3) 4) 5) 5) 6) 7) | 2004 One-time supplementals Annualized 2004 budget cost Salary Adjustments Revenue - CORD for Lakeshore Fire protection Internal Equipment Miscellaneous Adjustments 2005 Supplementals 2005 Expenditure Reductions | (\$14,000) \$10,530 \$401,622 (\$13,606) \$3,900 \$2,418 \$21,690 (\$7,800) | (\$14,000) \$10,530 \$401,622 (\$13,606) \$3,900 \$2,418 (\$36,020) (\$7,800) | |
| | Total Changes for 2005 | \$404,754 | \$347,044 | 0.0 |

2005 SUPPLEMENTAL REQUEST SUMMARY FINANCIAL PLAN GENERAL FUND PRIORITY 1 - BY DEPARTMENT

| ACCOUNT NUMBER | DESCRIPTION | GROSS AMOUNT | REVENUE | FUNDING SOURCE | NET <u>AMOUNT</u> | ONE-TIME ONGOING |
|--------------------|---|-----------------|---------|-------------------|----------------------|---------------------|
| <u>FIRE</u> | | | | | | |
| 303-10-101-0-001 | CELLULAR PHONES | 5,000 | 0 | | 5,000 | ONGOING |
| 1XX-10-10X-0-001 | FIREFIGHTING SUPPLIES AND UNIFORMS | 6,690 | 0 | | 6,690 | ONGOING |
| 1XX-10-107-0-266 | FIREFIGHTING VEHICLES - FUEL & VEHICLES | 10,000 | 0 | | 10,000 | ONGOING |
| 603X-10-10X-0-90XX | REGIONAL DISTRICT RECOVERY & REVENUES | 0 | 57,710 | | (57,710) | ONGOING |
| | DEPARTMENT TOTALS | 21.690 | 57.710 | • | (36,020) | |

2005 EXPENDITURE REDUCTION SUMMARY FINANCIAL PLAN BY DEPARTMENT **FUNDING ACCOUNT** GROSS NET **ONE-TIME** <u>NUMBER</u> **DESCRIPTION** AMOUNT REVENUE SOURCE AMOUNT ONGOING **FIRE** 304-10-101-0-001 COMMUNICATION LINES 5,130 0 5,130 ONGOING XXX-10-10X-0-001 GST REDUCTION 2,670 ONGOING 2,670 0 DEPARTMENT TOTALS 7,800 7,800

CITY OF KELOWNA 2005 CAPITAL BUDGET SUMMARY



0 122,800

| CHARTFIELD | DESCRIPTION | TAXATION | SURPLUS/ RESERVES | DEBENTURE OTHR BORRW | FED / PROV FUNDING | DEV/COMM OTHR CONTRB | UTILITY REVENUE | тот |
|---|--|-------------|----------------------|-------------------------|-----------------------|-------------------------|--------------------|----------|
| <u>FIRE</u> | | | | | | | | |
| 10-110-FD100-Q3000 | COMMUNICATIONS | 0 | 11,700 | 0 | 0 | | 0 | 11 |
| 10-110-FD110-Q3072 10-110-FD110-Q310 | COMMAND VEHICLE COMPONENTS ANCILLARY EQUIPMENT | 0 50,600 | 18,500 42,000 | 0 | 0 | | 0 | 18 92 |
| 10 110 1 2 110 2010 | ANOLD WITE EACH MENT | 30,000 | 42,000 | v | Ü | v | Ü | 02 |
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50,600

72,200

DEPARTMENT PRIORITY 1 TOTALS